OFFICE OF EDUCATION ACCOUNTABILITY ANNUAL REPORT

Presented to the

LEGISLATIVE RESEARCH COMMISSION

OCTOBER 2, 1991

"We view this decision as an opportunity for the General Assembly to launch the Commonwealth into a new era of educational opportunity which will ensure a strong economic, cultural and political future." Rose v. Council for Better Education, Inc., Ky., 790 S.W.2d 186 (1989).



Kentucky General Assembly Office of Education Accountability

K. Penney Sanders, Ph.D. Director

107 Capitol Annex Frankfort, Kentucky 40601

A Message from Dr. Penney Sanders, Director of the Office of Education Accountability

Every eight seconds of the school day an American child drops out. Twenty-five percent of Kentucky school children do not finish high school in four years. Kentucky is 49th in staying power—the population we educate remains in Kentucky.

I am excited by the education focus sweeping across our country. As a Kentucky educator for over 25 years, I have first-hand experience with our need for education reform. With bold and innovative steps, Kentucky has begun to address the tragic history of neglect of our children and school systems. The 1990 Kentucky General Assembly produced a remarkable reform bill, House Bill 940, the blueprint for Kentucky's education revolution.

I believe the Office of Education Accountability plays an important role in monitoring the implementation of the Kentucky Education Reform Act (KERA). I am excited to see innovative programs like family resource and youth service centers become a reality. The monitoring process is extensive as KERA addresses more than fourteen "strands" that create new programs, additional appropriations, and higher expectations.

We must make a lengthy commitment to encourage success. The pre-kindergarten program, elements pertaining to exceptional children, and the K-3 primary program are three components of House Bill 940 that will need encouragement and support. Our office, opened in January 1991, is striving diligently to foster a spirit of cooperation among Legislators, teachers, school administrators, parents and education advocates working toward a brighter future for Kentucky's children.

As a citizen of this Commonwealth I am excited about the opportunity for success created by KERA. As Director of the Office of Education Accountability I am determined to see that opportunity succeed. The eyes of the nation are upon us.

K. Penney Sanders, Ph.D.

Director

Office of Education Accountability

October, 1991



SENATE MEMBERS

Charles W. Berger Assistant President Pro Tem

> Joe Wright Majority Floor Leader

> John D. Rogers Minority Floor Leader

David K. Karem Majority Caucus Chairman

Art Schmidt Minority Caucus Chairman

> Greg Higdon Majority Whip

Tom Buford Minority Whip

LEGISLATIVE RESEARCH COMMISSION

State Capitol

Frankfort, Kentucky 40601

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John A. "Eck" Rose, Senate President Pro Tem

Donald J. Blandford, House Speaker

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Jim Zimmerman Minority Whip

A Message from Senator David Karem and Representative Kenny Rapier
Co-Chairmen of the
Special Subcommittee on Education Accountability

Historically Kentucky comes to mind for excellence in fried chicken, basketball, bourbon, and fast horses but not for an exemplary education system. Kentucky also comes to mind for a citizenry with pioneer spirit and the willingness to accept a challenge.

Our challenge, handed down by the Kentucky Supreme Court in June 1989, was an unconstitutional education system ordered to be rewritten by the Kentucky General Assembly. Today, Kentucky stands on the cutting-edge of education reform. Behind us are hundreds of meetings, countless hours of detailed bill-drafting and--most importantly--a determination to effect true reform.

As co-chairmen of the Special Subcommittee on Education Accountability we intend to examine individual, district, and state school performance with the highest level of professionalism and credibility. Our attitude will continue to be a no-nonsense approach to bottom-line performance and fundamental education issues. This is not business as usual.

The Special Subcommittee on Education Accountability, working in conjunction with the Office of Education Accountability, the Kentucky Department of Education and the State Board for Elementary and Secondary Education, will ensure a systematic review of the key components of House Bill 940, the 1990 Kentucky Education Reform Act.

Working together we have made great strides toward improving our education system. Speaking on behalf of the Special Subcommittee on Education Accountability we applaud these curative efforts resulting in a better educational program for all Kentuckians.

Senator David Karem

Co-Chairman

Special Subcommittee on Education

Accountability

Kentucky General Assembly

Representative Kenny Rapier

Co-Chairman

Special Subcommittee on Education

Accountability

Kentucky General Assembly

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Speaker Pro Tem

Gregory D. Stumbo

Majority Floor Leader

Tom Jensen Minority Floor Leader

Jody Richards Majority Caucus Chairman

> Jim Zimmerman Minority Whip

A Message from Senator Ed Ford, Chairman of the Senate Education Committee and

Representative Roger Noe. Chairman of the House Education Committee

"We cannot follow where the path may lead... we must go instead where there is no path -- and leave a trail." Anonymous

On March 28, 1990, the Kentucky General Assembly passed House Bill 940, the 1990 Kentucky Education Reform Act (KERA). This unprecedented piece of legislation created monumental changes in the funding, accountability and performance requirements for our entire education system.

With foresight and a dogged determination to facilitate change, the General Assembly established within House Bill 940 the Office of Education Accountability. The Office of Education Accountability serves as the eyes and ears of the citizens of Kentucky as overseers of our new and evolving education program.

Over the next several years we expect to see all major components of HB 940 incorporated into our education system. The foundation for educational achievement has been constructed. As understanding increases and improvement becomes evident, we believe Kentucky's education reform will become a precident for nationally recognized excellence in education.

We are honored to have played a role in the creation of this historical legislation. As Kentucky educated children move out into the world and the emerging global economy, may the benchmark of their success be attributed to HB 940 and our concerted commitment for educational improvement.

Senator Ed Ford

Chairman

Senate Education Committee Kentucky General Assembly

Representative Roger Noe

Chairman

House Education Committee Kentucky General Assembly

October, 1991

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OFFICE OF EDUCATION ACCOUNTABILITY STAFF OVERVIEW Dr. K. Penney Sanders, Director

Phil Austin, Assistant Director

Division of Investigations

Responsible for all investigations undertaken by the Office of Education Accountability.

Dolores Everett-Smith

Division of Finance

Staff Auditor

Valerie Forti

Program overview, agency and Legislative liason.

Don Hines

Division of Finance

Legislative Analyst

Kyna Koch, Assistant Director

Responsible for the Division of Finance

Kim Pasley

Legislative Analyst

Issues of governance, site-based decision making and district administrators placement and assessment.

Shelley Purvis

Administrative Assistant

to Dr. Sanders

Katie Robinson

Administrative Secretary

for program overview and research

Darlene Studle

Administrative Secretary

for the Division of Finance

Sara Sutherland

Administrative Assistant

for the Division of Investigations

Doug Terry

Research analyst for primary school programs including pre-kindergarten, the K-3 primary program and Extended School Services.

Rosemary Young

Administrative Secretary

Responsible for toll-free hotline calls and initial response to general inquiries.

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INTRODUCTION

The following report tracks Kentucky Education Reform Act (KERA) programs as the General Assembly begins implementation of their response to Rose v. Council for Better Education, Inc.

Divided into areas of Curriculum, Governance, and Finance, program/agency overviews can be located according to their location in House Bill 940.

A summary of recommendations and issues for consideration from the Office of Education Accountability (OEA) appear near the end of the report, followed by two Appendices: "Higher Education and KERA," and "OEA Investigations."

A more in-depth financial report will be compiled by OEA Division of Finance staff for presentation in November.

CURRICULUM

"A child's right to an adequate education is a fundamental one under our Constitution. The General Assembly must protect and advance that right." Rose v. Council for Better Education, Inc., Ky., 790 S.W.2d 186 (1989).

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COUNCIL ON SCHOOL PERFORMANCE STANDARDS

KRS 158.645 and KRS 158.6451 address the framing of the learning goals and capacities for students in the Commonwealth in measurable terms. The twelve-member Council on School Performance Standards has undertaken this task and has been actively involved in the establishment of outcomes pursuant to the goals and capacities set out by the General Assembly. (Table I.)

The Council has solicited the expertise of 125 professionals to give direction in the various curriculum areas by establishing eleven task forces. (Table II.) The task forces have provided a framework of valued learning outcomes and examples of assessment tasks. Task force leaders, with the assistance of Council staff, prepared a draft document for general review. Hearings have been completed and the final report is due from the Council to the State Board for Elementary and Secondary Education by December 1, 1991.

A \$28.5 million, five-year contract for the development of assessment instruments to determine if outcomes have been met has been awarded to Advanced Systems in Measurement and Evaluation, Inc. of New Hampshire.

Performance-based assessment has been mandated as a measurement of applied knowledge by Spring 1992. All schools in Kentucky will sample 4th, 8th, and 12th grade students. These scores will establish the baseline for schools for use in 1994 when grades 4, 8, and 12 are

reassessed. In this manner, the success of each school will be determined. Rewards and sanctions will be implemented on a school-by-school basis applying a formula being devised by the assessment contractor. Successful schools will receive monetary rewards from the state; unsuccessful schools will be required to develop plans for improvement.

Portfolio assessment, paper and pencil achievement tests, and other traditional approaches will continue in all grades until the model curriculum framework is adopted by the State Board for Elementary and Secondary Education in July 1993.

COUNCIL FOR EDUCATION TECHNOLOGY

With the passage of the Education Reform Act in 1990, a Council for Education Technology was established and charged with guiding the educational technology program. After publishing the broad parameters for the program in January 1991, the Council joined with representatives from the State Legislature, State Board for Elementary and Secondary Education, and the new Department of Education to form an inter-agency Steering Committee. This Steering Committee is charged with overseeing the implementation of the education technology system. Day-to-day management is the responsibility of the Department of Education.

THE COUNCIL ON SCHOOL PERFORMANCE STANDARDS

J.D. Nichols, Chairman Freda Norvell
Louisville Kentucky Louisville Ke Louisville, Kentucky

Lawrence Allen Paducah, Kentucky

Marjorie Bowers Florence, Kentucky

John Brock Frankfort, Kentucky

Gary Dodd Lexington, Kentucky

Jack D. Foster Lexington, Kentucky Louisville, Kentucky

Henry E. Pogue Ft. Thomas, Kentucky

Robert E. Ruberg Ft. Wright, Kentucky

Jane Sisk Murray, Kentucky

Carol Stumbo McDowell, Kentucky

Barney Tucker Lexington, Kentucky

COUNCIL STAFF

Roger S. Pankratz Executive Director

Harry E. Owen Staff Associate

THE COUNCIL ON SCHOOL PERFORMANCE STANDARDS TASK FORCES

Primary/Elementary School

Middle School

High School

Language Arts

Social Studies

Arts and Humanities

Mathematics

Science and Technology

Practical Living Studies

Vocational Studies

Computers and Other Applied Technology

Since its formation in July 1991, the Steering Committee has managed to streamline coordination among the major state agencies, and involve higher education, workforce development (vocational and adult education), and the Commonwealth's educational television (KET) program in the planning.

The Steering Committee prepared and published the request for proposals from private sector technology companies. Seven firms submitted proposals, from which three were selected for contract awards. The three contractors are Anderson Consulting, Digital Equipment Corporation, and Deloitte and Touche.

KDE decided to award three contracts for the first phase of the work, which must be completed by December 31, 1991. These three contractors will work competitively, each attempting to develop a system design and implementation plan which is the most cost effective in terms of total system cost (estimated to be at least \$200 million), implementation timelines, and scope of instructional and administrative features.

The resulting plans will be evaluated by a team of technical experts, with one contractor then selected to begin implementation in January 1992. Total cost of the competitive planning effort is \$525,000, which is less than three-tenths of one percent of the total estimated cost of the statewide educational technology system.

By June 30, 1992, initial components of the administrative system will be installed in 176 school district offices, and approximately 20,000 student computers will be distributed to schools across the Commonwealth. The exact formula for distributing student computers to schools has not yet been decided. Activities including public meetings, focus groups, educational research, and general debate will be employed over the next three months, so that a firm decision is reached by December 15, 1991.

SCHOOL-BASED DECISION MAKING

KRS 160.345 stipulates that each local board of education is to adopt a policy on school-based decision making (SBDM) in their district. Each participating school is to form a council composed of two parents, three teachers, and the principal. Schools may submit alternative models for implementing SBDM to the State Board for Elementary and Secondary Education for approval. As of June 30, 1991, each local board is to submit to the Commissioner of Education the name of at least one school which will implement SBDM in the 1991-92 school year. All schools will implement SBDM by July 1, 1996. Districts with only one school are exempt from this provision.

Each local board of education has adopted a policy for implementing SBDM. Based on KDE and KEA surveys, 168 of 176 districts have initiated SBDM; 8 districts are exempt; and, 40 local boards designated a school to comply with the June 30, 1991, deadline. Approximately 350

schools will be conducting SBDM in 1991-92. Seven schools are operating under approved alternative models.

Two administrative regulations, 702 KAR 3:240 (School council funding formula - eff. 7/1/91) and 701 KAR 5:100 (Guidelines for alternative models for school-based decision making), have been developed as per KRS 160.345.

FAMILY RESOURCE/YOUTH SERVICE CENTERS

KRS 156.497 is the blueprint for schools to create a holistic education/social service program for students. Any school where 20% or more of the student population is eligible for federal free lunch may apply for either a family resource center or youth service center (FRYSC), the difference being the age of the student population they serve. While the original projection for total eligible schools was 500, in reality over 1,000 schools were eligible. The plan developed for the family resource centers by the FRYSC Interagency Task Force shall promote identification and coordination of existing resources and shall include, but not be limited to, the following components for each site:

a. Full-time preschool child care for children two (2) and three(3) years of age;

- b. After school child care for children ages four (4) through twelve (12), with the child care being full-time during the summer and on other days when school is not in session;
- c. Families in training, which shall consist of an integrated approach to home visits, group meetings, and monitoring child development for new and expectant parents;
- d. Parent and child education (PACE) as described in KRS 158.360;
- e. Support and training for child day care providers; and
- f. Health services or referral to health services, or both.

The plan developed for the youth service centers by the task force shall promote identification and coordination of existing resources and include the following components for each site:

- a. Referrals to health and social services:
- b. Employment counseling, training, and placement;
- c. Summer and part-time job development;
- d. Drug and alcohol abuse counseling; and
- e. Family crisis and mental health counseling.

On June 19, 1991, 134 grants were awarded, (74 family resource centers, 35 youth service centers, 25 combined family resource and youth service centers) affecting 232 schools. Grants were awarded to 30 schools (16%) with school-based decision making. The total 1991-92 allocation of funds was \$9,055,800 with the average grant awarded being \$76,600. The grant range was \$10,800 to \$90,000 (the maximum allowed). A total of 245 grant applications were submitted to the Cabinet for Human Resources (CHR).

By June 30, 1992, family resource centers and youth services centers will be established in or adjacent to at least one-fourth of the eligible schools, with expansion of one-fourth by June 30 of each year thereafter until the centers have been established in or adjacent to all eligible schools.

The recipient schools represent a deverse population and a geographic distribution across the Commonwealth. Local Advisory Councils or application committees developed their centers' organizational plan, hired center staff and are assisting with the implementation of the program. Two extensive trainings were conducted by the CHR for 277 people on August 7 and 8, and August 14 and 15, 1991.

While staff of the resource centers are employed by their local district, the funding is allocated quarterly by the CHR. Centers will be monitored by CHR resource center staff and evaluations are required from centers quarterly and at year end.

AT RISK FOUR-YEAR-OLD PROGRAM

KRS 157.3175 requires school districts to provide a half-day developmentally appropriate preschool education program for four-year-old children considered at-risk of educational failure. "Children who are at risk shall be identified based on the federal

school lunch program eligibility criteria for free lunch." [KRS 157.3175(3)] Program implementation was optional in 1990-91, but is mandatory for all school districts in 1991-92.

The vision of KERA preschool programs is that of a comprehensive early childhood educational delivery system which provides developmentally appropriate practices to children, integrated services to families, and interdisciplinary and interagency collaboration among organizations serving young children in Kentucky.

Lawmakers, school district administrators, early childhood staff, parents and policy groups have concentrated their focus on early intervention as the key to reducing educational failure.

During 1990-91, 130 school districts administered a program, serving 5,659 children. Approximately 15% of the children served had identified disabilities. 120 districts provided transportation and 52 districts contracted with outside agencies for placement of children.

KDE's recently released Final Report - Kentucky Education Reform Act - Preschool Programs, 1990-91 reveals that there are approximately 54,000 four-year-olds in Kentucky, 39 percent of whom are estimated to be at-risk of educational failure. During 1990-91, 13,470 (64%) of the eligible children were served in preschool programs including KERA, Headstart, and PACE. During 1991-92, 17,375 (83%) of the eligible children are expected to be served.

During 1990-91, \$18 million was allocated with approximately \$14.6 million actually expended. Approximately \$3.4 million has been reallocated for the 1991-92 school year adding to the \$36 million allocation.

The KDE has initiated a study that will provide a more detailed analysis in the areas of cost effectiveness, student outcomes and programmatic components. Data from these studies should be available early next year and provide baseline data for a longitudinal study to chronicle the long-term effectiveness of a quality early education experience.

KRS 157.226 requires districts to provide preschool education services to three- and four-year-old children with identified disabilities, reflecting the federal mandate for preschool handicapped services under P.L. 99-457. Mandatory implementation for services to the handicapped begins in the 1991-92 school year. The previously mentioned KDE Final Report states the following:

- Approximately 10,800 children reside in Kentucky between the ages of three and four who qualify for these services at no charge to families regardless of income level.
- ° In 1990-91, 3,259 children were served with identified disabilities among all providers.
- ° In 1991-92 all providers expect to serve 6,500 children in Kentucky or 60 percent of the total target group.

Staff of the Office of Education Accountability have been actively involved with the KDE staff in program monitoring and on-site evaluations. The tandem effort has yielded an ongoing analysis of problem areas of collaboration, contracting, and transportation issues.

KRS 176.317 requires the appointment of an Early Childhood Advisory Council to advise the chief state school officer on preschool programs. The Council held its organizational meeting in February 1991. The law requires a broad spectrum of representation from educators and administrators in the early childhood field as well as the social and health care agencies and colleges. The Office of Education Accountability maintains continual representation at the meetings of the Early Childhood Advisory Council.

The Council has set out its values and mission priorities in its 1991-92 workplan which includes the recognition of "early childhood" as that period from prenatal through infant, toddler, and preschool into ungraded primary.

Priorities include strategies to foster early childhood interagency collaboration and service comprehensiveness as well as issues regarding eligibility, finance, qualification of personnel, and transportation. The long-range mission illustrates a strong corollary to the National Education Goal #1: that all children in America will start school ready to learn by the the year 2000.

PRIMARY SCHOOL IMPLEMENTATION

The primary school program as defined by KRS 158.030 is that part of the elementary school in which children are enrolled from the time they begin school until they are ready to enter the fourth grade. Successful completion of the primary school program shall be a prerequisite for a child's entrance into the fourth grade. Performance outcomes to determine eligibility for this transition will be established by the Council on School Performance Standards. By December 1991, recommendations from the Council will be presented to the State Board for Elementary and Secondary Education.

Staff of the Office of Education Accountability have been participants in interpretative sessions on the concept of the primary program, also called non-graded primary or ungraded primary. Several on-site evaluations have been conducted to give our office indicators of the attitude toward and affirmation of the concept within school districts. A sampling of districts will be analyzed during the 1991-92 school year for status and trends.

In 1990-91, sixteen pilot resource schools were funded. Mini-grants from the Kentucky Department of Education were awarded to model the critical attributes of the ungraded primary classroom. In 1991-92, the year of orientation, fourteen pilot schools have been identified to model the primary school component of KERA.

1992-93 is the year of mandated implementation. Realizing that implementation is a process, the primary school program will be phased in as per an action plan. During Spring 1992, each school must develop an action plan to implement a primary school program. The action plan may cover a period of several years with full implementation in place by the 1995-96 school year.

KRS 156.095(4)(d) requires staff development for the concept of non-graded primary. The KDE staff have conducted two "primary institutes" to orient teachers and administrators to the pedagogy of non-graded primary. In addition, several technical assistance papers have been disseminated.

EXTENDED SCHOOL SERVICES

KRS 158.070 stipulates that all school districts will provide additional instructional time and related services in an attempt to close the achievement gap for low performing students who may need additional time to achieve expected outcomes.

The total funding during 1990-91 was \$21.4 million with the individual Extended School Services grants to districts ranging from \$15,000 to \$2,509,000. The 1991-92 total funding is \$53 million. The grants allocated to the districts are based 50% on average daily attendance (ADA) and 50% on weights assigned to economic deprivation, drop-out rate, and test scores.

Approximately 76,000 students were referred to Extended School Services during the 1990-91 school year with approximately 67,000 students actually participating due to a variety of reasons including after-school employment, intramural sports and lack of transportation. There were various models of service delivery with 90% being after school, 6% before school, 3% Saturday programs, and 1% evening programs. Summer school was conducted in 165 districts with 18 districts providing summer-only E.S.S. programs. Sessions were conducted from 2 to 8 weeks. Transportation was provided by 95 of the participating districts.

Preliminary results of the Extended School Services program have been tabulated by the Office of Education Accountability and the Kentucky Department of Education. The University of Kentucky has been awarded a \$100,000 contract for a third party evaluation to be completed by January 1992.

Qualitative data gleaned by the OEA and the University of Kentucky preliminary report was very positive in terms of teacher and administrator optimism and student involvement. The low teacher/student ratio appears to have generated higher levels of student self-esteem. Many teachers and administrators have attributed increased graduation and decreased retention rates to the Extended School Services program.

Pursuant to concerns regarding the lack of accountability inherent in the regulations regarding Extended School Services, staff of the OEA made on-site evaluation visits to several summer programs this year. The consensus of those visits reinforced concerns that accountability is lacking and districts have not been required to produce academic results commensurate with grant amounts.

OEA research staff have begun an in-depth tracking of 25 school districts and their activities in Extended School Services. The focus will be to analyze costs versus outcomes and make recommendations to the Kentucky Department of Education regarding policy implementation.

GOVERNANCE

"Any system of common schools must be created and maintained with the premise that education is absolutely vital to the present and to the future of our Commonwealth." Rose v. Council for Better Education, Inc., Ky., 790 S.W.2d 186 (1989).

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STATE BOARD FOR ELEMENTARY AND SECONDARY EDUCATION

In accordance with KRS 156.029, the eleven new members of the State Board for Elementary and Secondary Education were appointed by the Governor and confirmed by the House and Senate during the 1991 Special Session. Dr. Gary Cox, Executive Director of the Council on Higher Education, serves as an ex-officio non-voting member.

Seven of the members represent each of the Supreme Court districts, with the remaining four representing the state at large. (Table III.) Terms for the initial appointments of those representing the seven Supreme Court districts expire April 14, 1994; terms of the four at-large members expire April 14, 1992. Subsequent appointments will be confirmed by the Senate and House by February 1 in each year that a Regular Session is convened, and will take office on April 15.

TABLE III.

State Board for Elementary and Secondary Education

Member	Representing
Ms. Jane Joplin Evans Mr. Thomas Gish Ms. Audrey Haynes Mr. Joseph Kelly Ms. Deborah Morrow Ms. Helen Mountjoy Mr. Wade Mountz Dr. Samuel Robinson Mr. Gary Stewart Mr. Craig True Mr. John Williams	District 3 District 7 At Large District 5 At Large District 2 At Large At Large At Large District 4 District 6 District 1

The State Board held its first organizational meeting on February 26, 1991. Mr. Joseph W. Kelly, representing District 5, was elected as Chairman; Mr. Gary Stewart, District 4, serves as membership has organized into committees Vice Chairman. The following responsibilities: with the Management Support Committee--administration, technology, facilities; Learning Support Committee--curriculum, school-based decision making; Committee--legislation, policy, regulations; Public Committee--public relations liaison. The State Board also formed an ad-hoc committee to address alternative models of school-based decision making.

EDUCATION MANAGMENT SELECTION COMMISSION

The Commission—composed of six members appointed by the Governor, President Pro Tempore of the Senate, and the Speaker of the House of Representatives—held its first organizational meeting on June 20, 1990, to begin conducting a national search to identify the best qualified individual for the State Board for Elementary and Secondary Education to appoint as the first Commissioner of Education. The membership included Jack Foster, Sandra Gubser, William McAnulty, Burns Mercer, Wade Mountz, and Stephen Wilborn.

The Commission held four public hearings during June and July 1990 in Highland Heights, Gilbertsville, Prestonsburg, and Louisville. In addition, proposals were sought from executive search firms for facilitating their task.

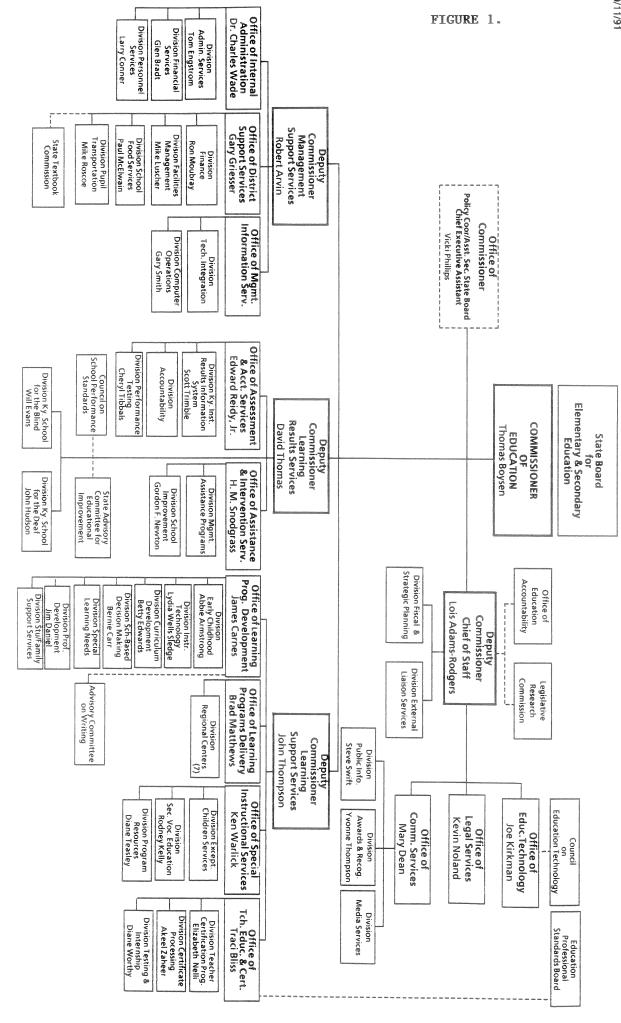
COMMISSIONER OF EDUCATION

On January 1, 1991, Dr. Thomas C. Boysen of San Diego, California, assumed the duties of the Commissioner of Education following his unanimous selection by the Education Management Selection Commission and appointment by the State Board for Elementary and Secondary Education. Concurrently, as provided for by KRS 156.120, the duties of the Superintendent of Public Instruction were shifted to Dr. Boysen in his role as the new Chief State School Officer.

The Superintendent of Public Instruction retains the following responsibilities: member of the State Child Sexual Abuse and Exploitation Prevention Board, the Communications Advisory Council to the Kentucky Information Systems Commission, the Commission on Fire Protection Personnel Standards and Education, and may be called upon as a voting member of a citizen council required for federal programs; approves school district leases if they exceed \$100,000; receives notification of missing children; certifies residency of certain junior college students; and, develops and implements the statewide plan to serve developmentally disabled persons.

KENTUCKY DEPARTMENT OF EDUCATION REORGANIZATION

In response to <u>Rose v. Council for Better Education, Inc.</u>, KRS 156.016 directs the Commissioner of Education to reorganize the Kentucky Department of Education (KDE) and is designed for a one-time



use only. The reorganization of the KDE was to incorporate a strong orientation toward providing technical assistance to local school districts.

After a process including the review of other state organizational structures, consideration of alternative designs, and the assistance of a personnel consultant, the reorganization resulted in 19 of 227 support staff terminated, 38 of 192 professional personnel terminated or resigned, and 80 assigned to a lower classification. Of the top 80 managers, 12 resigned or retired, 6 were terminated, and 38 were demoted. Under the new reorganization, 10 of the 12 associate commissioners, and 31 of the 41 division directors will be new to their positions. (Figure 1.)

Two Attorney General Opinions were requested and have been issued regarding the KDE reorganization. OAG 91-64 states that KRS 156.016 giving the Commissioner of Education the power to reorganize the KDE supersedes KRS 12.028 which indicates that only the Governor or an elected state official may file executive orders. In addition, KDE merit employees who are terminated due to the Department's reorganization may not appeal their termination to the Personnel Board. KDE merit employees do have a statutorily created property right in their position which can be terminated by the Legislature. Seniority is not a vested property right under KRS Chapter 18A. Seniority for purposes of terminating or rehiring in the Department of Education is not provided. However, seniority will apply in all other agencies. Furthermore, OAG 91-64 states that the Legislature's mandate

to reorganize the Department of Education is not arbitrary even though the tenure rights of only a specific class are affected.

OAG 91-87 states that KDE employees who are terminated pursuant to House Bill 940's mandate that the Department reorganize have no priority status for reemployment in the KDE. However, those employees have the rights of career employees which give them priority on reemployment registers in other agencies.

The reorganization was also challenged in Franklin Circuit Court in <u>Slaughter</u>, et al. v. Boysen and the <u>Department of Education</u>. Filed June 11, 1991, this action was a challenge by 18 employees to KRS 156.016 requiring the reorganization. By agreement of all parties involved, Judge William Graham dismissed the case on August 13, 1991.

Arnett v. Boysen, Department of Education, Rose, and Blandford, filed June 28, 1991, is a challenge by one employee to KRS 156.016. The case is still pending in Franklin Circuit Court.

KENTUCKY EDUCATION PROFESSIONAL STANDARDS BOARD

Created by KRS 161.028, the Kentucky Education Professional Standards Board (KEPSB) is composed of fifteen members—thirteen are appointed by the Governor while the Chief State School Officer and Executive Director of the Council on Higher Education serve as ex officio voting members. (Table IV.)

KENTUCKY EDUCATION PROFESSIONAL STANDARDS BOARD

College of Education Murray State University

Chair: Janice F. Weaver, Dean Vice-Chair: Daniel Greene, Teacher

Alternative Education The David School

Members:

Sara Jean Akin, Teacher

Middle Grades Ascension School Barbara Bentley, Member

Madison Co.

Board of Education

Lydia Coffey, Teacher Casey Co. Middle School

Phil Eason, Principal Larue Co. High School

Paula Loraye Jones, Teacher

Special Education Dunbar High School Bess Marshall, Teacher Vocational Education Boyle Co. High School

Carl Martray, Dean College of Education Western Kentucky University

Rosa Middleton, Teacher Julius Marks Elementary School

Linda Twyman, Teacher Boone Co. High School

Reeva Whitaker, Teacher

Magoffin Co. High

School

James R. Young, Jr., Supt. Russellville Ind. Schools

Ex-Officio Members:

Thomas C. Boysen Commissioner of Education Kentucky Department of Education

Gary Cox Executive Director Council on Higher Education

Executive Secretary:

Traci Bliss Division of Teacher Education and Certification 18th Floor, Capital Plaza Tower 500 Mero Street Frankfort, Kentucky 40601 (502) 564-4606

The KEPSB has the authority and responsibility to establish standards and requirements for obtaining and maintaining a teaching certificate; set standards for, approve, and evaluate college, university, and school district programs for the preparation of teachers and other professional school personnel; issue, renew, suspend, and revoke teaching certificates; study the problem of the declining pool of minority teachers and submit recommendations to the 1992 Regular Session of the General Assembly; reduce and streamline the credential system to allow districts greater flexibility in staffing; and, develop a professional code of ethics.

The KEPSB "Code of Ethics for Kentucky School Personnel" has been completed and addresses the professional educator in relation to students, parents and community, and the education profession. A "Conflict of Interest Declaration Policy" has also been developed for the Board members.

Currently under review by the Legislative Research Commission (LRC) are regulations relating to School District Alternative Certification for Secondary and Middle School Teachers, while language is being prepared for School District Alternative Primary Certification. Regulations for the revocation of certificates have been developed and implemented. The first revocation hearings were held August 1 and 2, 1991.

According to OAG 91-37, the KEPSB must conduct all revocation hearings and cannot delegate its authority to a hearing officer.

Significant delays were encountered while the Board awaited indemnification prior to proceeding with the hearings. Many of the cases awaiting a hearing are five or more years old, in part because individuals have a right to exhaust all court appeals and previous state boards and hearing officers were not aggressively prosecuting revocations. From 1987 to 1990, only ten certificates were revoked.

The KEPSB is developing a final draft of a proposal for recruiting minority teachers which will draw upon collaboration with the Council on Higher Education, colleges and universities, and community colleges. The Board is considering a request for funds for scholarships for minorities, especially for the district alternative certification programs which prepare minority teachers and teachers in shortage areas, and is awaiting legal research on designating scholarships for minorities. The final draft of the plan should be prepared by October 1991.

The KEPSB has identified at least six certificates which might be dropped and is awaiting research by legal staff on school personnel law, pension rights, and other personnel policy impacting professional school employees without certificates.

Regional Service Centers

KRS 156.017 incorporates the concept of staff development and professional training into KERA, as Regional Service Centers.

Regional Service Centers (RSC) will function as technical/research cooperatives to enhance and support the pedagogy of KERA.

The KDE has developed a draft proposal for seven regional service centers, one located in each of the seven Supreme Court judicial districts, to be directed by the Learning Programs Delivery Office within the KDE. Local advisory panels, appointed by Dr. Boysen, will administer the individual RSC's. Center organization and personnel for each RSC will be determined by the advisory panels.

The RSC will develop a professional development coordination plan that ensures professional development in each KERA program strand and in research-validated teaching practices. RSC professionals will be directly involved in review of KERA program design and district implementation.

Each RSC will be evaluated annually on general student performance, student well being, and student attitudes of good citizenship. Individual schools and the districts will be surveyed for evaluative feedback.

The Office of Education Accountability will review staffing structure and center operations as part of an ongoing review of all KERA strands.

SUPERINTENDENT SCREENING COMMITTEES

In accordance with KRS 160.352, each board of education is to appoint a superintendent of schools after receiving recommendations from a screening committee (established within thirty days of a determination by a board that a vacancy has occurred or will occur in the office of superintendent).

The screening committee is composed of two teachers, one board of education member, one principal, and one parent. Prior to appointing a new superintendent, the board is to consider the committee's recommendations but is not bound by them.

The Office of Education Accountability (OEA) has surveyed eighteen school districts affected by KRS 160.352. Of the seventeen districts responding, fourteen districts established screening committees within 30 days; one within 40 days; one within 60 days; and, one within ninety days. The vast majority of the districts have chosen a person recommended by the screening committee. It is noted that in instances where there has been public perception of the screening committee being influenced by the administration, oftentimes the interim superintendent was a candidate for the vacancy. The data does not lead the OEA to conclude nor suggest that because the public perceives this to be a problem that there actually is a problem. It is merely noted that the perception is there and that is does lead to strained relations.

OAG 91-3 states that the screening committee must be composed only of those individuals expressly mentioned in KRS 160.352.

NEPOTISM

KRS 160.380 addresses the issue of nepotism in the local school districts, utilizing the following definition of "relative": father, mother, brother, sister, husband, wife, son, daughter, aunt, uncle, son-in-law, and daughter-in-law. This statute was intended to substantially curb nepotism in the local school districts as it relates to superintendents, school board members, and principals.

OAG 90-68 states that an aunt of a board member by marriage is not prohibited from employment in the school district. In addition, OAG 90-94 re-emphasizes that a spouse of a superintendent must have twenty years of service in the school system to remain in the current position they hold, even if it is a non-certified position.

OAG 90-109 clarified KRS 160.180 and KRS 160.380(2)(f) in that an incumbent school board member who is ineligible to take office because he has a relative employed by the school district may run for election but will not be able to take the oath of office unless his relative resigns from the position.

In an attempt to clarify the term "initially hired," OAG 90-126 stated that a person who moves from one job in the school system to

another was initially hired when he began work in his first job, provided the employment was continuous and without interruption. This applies to classified or certified positions, part time, temporary, or full time. The Opinion continued by saying that a board member's relative who is hired during the tenure of a board member was initially hired at the time he began continuous, uninterrupted employment, even if he was not related to the board member at the time of the hiring.

OAG 90-130 and OAG 91-64 simply reinforce the stipulations of KRS 160.380(2)(e) regarding the prohibition of a superintendent hiring his spouse and the exceptions contained within that same section. Likewise, OAG 91-10 complements the definition of "initially hired" set forth in OAG 90-126.

OAG 91-13 clarified KRS 160.380(2)(g) in that the employment of an assistant principal's spouse is not prohibited under the statute prohibiting the principal and his spouse from working in the same school. OAG 91-28, referring to the same statute and section, states that such prohibition regarding the principal and his spouse applies to both certified and classified employees. Furthermore, if there is no appropriate vacancy in another school in the district, but an appropriate position exists, then the applicable transfers must be made to accommodate the transfer of the principal's spouse.

Chapman v. Cowan, a constitutional challenge to the nepotism provisions of KERA, was filed in Franklin Circuit Court on January 4, 1991. On June 27, 1991, Judge William Graham upheld the anti-nepotism

provisions prohibiting school board members from serving in a district where their relatives were employed. All parties are asking that the case be transferred directly to the state's Supreme Court.

Burke and Burke v. Cowan, LRC, Blandford, Rose, Boysen, and Kelly was filed in Franklin Circuit Court on June 26, 1991, challenging the constitutionality of KRS 160.380(2)(e). On June 26, 1991, Judge Graham entered a temporary restraining order prohibiting Attorney General Cowan and Commissioner Boysen from instituting action against Superintendent Burke due to the continued employment of his spouse.

POSTING OF LOCAL SCHOOL DISTRICT VACANCIES

KRS 160.380(2)(b), and (c), and (d) stipulate the posting of all certified vacancies occurring in local school districts with the KDE thirty days prior to filling the position. In addition, local districts are required to post the openings in the local board office. In the event that a thirty-day delay would disrupt instruction, the KDE may approve a waiver. The KDE must also approve the person who will fill the position prior to his appointment. The local superintendent is to conduct a search for minority teachers to fill the position.

Various interpretations of the posting requirement surfaced at the state and local levels, resulting in a request from the KDE for an Attorney General's Opinion.

OAG 91-149, issued September 4, 1991, states that paid extra-duty or extra curricular assignments do not have to be posted when they are merely additional assignments. However, if these extra assignments are attached to a full-time, new or vacant position, then they would be posted as a part of that position.

In addition, OAG 91-149 states that a superintendent may change assignments of personnel prior to July 16 without creating "vacancies" as defined by KRS 160.380(1)(b). After July 15, when certified position openings occur, those openings constitute "vacancies" even in the event of concurrent transfers.

POLITICAL ACTIVITIES OF SCHOOL DISTRICT EMPLOYEES

KRS 161.164(1) and (2) prohibited school district employees from taking part in school board campaigns.

Howard v. State Board for Elementary and Secondary Education, filed July 18, 1990, in Franklin Circuit Court, challenged the restrictions set forth in KRS 161.164(1) and (2). On June 27, 1991, Judge William Graham struck down those restrictions holding that the statutes are so broad that school employees would not be able to ascertain those activities forbidden. Motion has been filed to have the case transferred directly to the State's Supreme Court.

OFFICE OF EDUCATION ACCOUNTABILITY

The Office of Education Accountability (OEA) is charged with the responsibility of reviewing the state's system of school finance; verifying the accuracy of school district and state performance; and, investigating unresolved allegations of wrongdoing at the state, regional, or district level.

The OEA is comprised of three division: The Division of Finance, the Division of Research, and the Division of Investigations. Many of the inquiries received are forwarded directly to the KDE for appropriate action, with follow-up by OEA staff. Staff meets and confers continually with other state agencies and educational support organization and also with school administrators, parents, and legislators to feel the pulse of change and concern.

While the Divisions of Finance, Research, and Investigations have clearly distinct and seemingly separate missions, they are interdependent entities that form the Office of Education Accountability to assure comprehensive attention to the assessment of each KERA component.

In addition, the three basic divisions of the OEA are supplemented by public perceptions and suggested improvements from teachers, parents, administrators, and citizens who voice their concerns via the Education Hotline. By maintaining a high level of confidentiality, the OEA is truly able to monitor change across the Commonwealth.

FINANCE

"No tax proceeds have a more important position or purpose than those for education in the grand scheme of our government." Rose v. Council for Better Education, Inc., Ky., 790 S.W.2d 186 (1989).

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SUPPORT EDUCATIONAL EXCELLENCE IN KENTUCKY (SEEK)

Pursuant to KRS 7.410, the Office of Education Accountability Division of Finance is to conduct an ongoing review of the finance system including an analysis of the equity of Kentucky's system and whether adequate funds are available to districts. Preliminary work has begun on this study with the assistance of Dr. John Augenblick. A report is expected to be delivered to the General Assembly early in November.

Input of the study of equity has been sought from various groups of Kentucky educators, including KASA, KEA and KEDC. A questionnaire, developed to seek input, addresses the value judgments and decisions involved in determining the parameters of the analysis. Response to the questionnaire clearly indicates that equity means many things to many people. For this reason, the equity analysis will essentially build a framework for further study and set some guidelines for how we examine the performance of the funding system. For example, per pupil spending for a particular program may not be an appropriate measure given that our funding system (SEEK) is designed to permit differences in per pupil spending. Adjustments are made in the base level for at-risk, handicapped and transportation. Additionally, flexibility is permitted in local effort through Tier I and Tier II.

The Division of Finance is also charged with making recommendations on program weights, base per pupil funding for SEEK, and a statewide salary schedule. Each of these mandates will be discussed in the

November report, but actual recommendations on program weights and a statewide salary schedule may be delayed until the 1994 Regular Session of the General Assembly. Table V. shows current minimum, maximum, and average teacher and administrator salaries by district. Preliminary findings on a study of the transportation funding formula will also be presented.

A report for the Department of Education recently completed by John Augenblick indicated that SEEK performed as anticipated the first year. The formula is addressing disparities in revenues available to local school districts with the state funding being sensitive to the wealth of the districts. The local tax requirements of the base and the tax rate incentive of Tier I have increased local revenues to the districts by 25% in 1990-91. The response to Tier I by 169 school districts is a very positive indicator.

SCHOOL FACILITIES

KRS 157.420 provides that capital outlay funding from both the public school fund and local sources may only be used on projects approved by the chief state school officer in accordance with requirements of law and "based on a survey made in accordance with administrative regulations of the State Board for Elementary and Secondary Education."

Calloway Murray	Caldwell	Butler	Bullitt	Cloverport	Breckinridge	Jackson	Breathitt	Augusta	Bracken	Danville	Boyle	Fairview	Ashland	Boyd	Paris	Bourbon	Walton-Vero	Boone	Pineville	Middlesboro	Bell	Bath	Glasgow	Caverna	Barren	Ballard	Anderson	Allen	Adair	DISTRICT
17,610 17,439	17,560	17,400	17,208	17,555	17,300	17,555	17,555	17,555	17,555	17,230	17,555	18,321	17,782	17,295	17,555	17,552	17,935	18,070	17,555	17,510	17,485	17,425	17,640	17,299	17,487	17,457	17,200	17,538	17,555	Minimum 1989-90
19,899	19,320	20,010	18,960	18,960	18,960	18,960	19,826	18,960	19,310	19,300	19,230	20,253	19,660	19,438	19,680	19,307	19,000	19,555	20,188	20,300	18,960	19,388	19,360	19,000	19,235	19,212	19,000	19,258	19,311	Minimum 1990-91
13.00%	10.02%	15.00%	10.18%	8.00%	9.60%	. 8.00%	12.94%	8.00%	10.00%	12.01%	9.54%	10.55%	10.56%	12.39%	12.10%	10.00%	5.94%	8.22%	15.00%	15.93%	8.44%	11.27%	9.75%	9.83%	10.00%	10.05%	10.47%	9.81%	10.00%	Percent Increase
29,075 29,381	28,682	28,675	31,971	28,675	30,030	28,675	28,675	28,675	29,298	33,230	30,500	30,180	32,166	30,388	29,295	30,635			28,675	29,315	28,675	28,675	30,560	28,822	28,675	28,703	28,900	29,412	28,675	Maximum Maximum 1989-90 1990-91
32,855 32,319	31,550	32,976	35,168	31,200	33,033	31,200	32,614	31,200	32,230	36,235	33,440	33,699	36,281	34,473	33,720	33,699	37,001	38,980	32,976	33,740	33,836	31,543	34,000	31,700	31,600	31,725	31,950	32,252	31,543	Maximum 1990-91
13.00%	10.00%	15.00%	10.00%	8.81%	10.00%	8.81%	13.74%	8.81%	10.01%	9.04%	9.64%	11.66%	12.79%	13.44%	15.10%	10.00%	8.24%	9.59%	15.00%	15.09%	18.00%	10.00%	11.26%	9.99%	10.20%	10.53%	10.55%	9.66%	10.00%	Percent Increase
25,843 26,380	25,941	23,868	25,783	23,735	25,732	24,177	24,965	24,	26,408	27,022	25,540	25,692	27,422	26,338	24,559	26,198	26,881	27,141	25,090	26,429	25,183	25,768	26,656	24,529	25,032	25,795	24,692	25,480	25,779	Average Teacher 1989-90
28,981 29,280	28,311	27,699	28,649	26,608	28,017	26,660	28,680	27,017	28,845	30,280	28,246	28,306	30,155	29,671	27,975	28,852	29,694	29,687	28,776	30,218	29,650	28,081	29,587	26,919	28,179	28,074	27,390	27,825	27,714	Average Teacher 1990-91
12.14% 10.99%	9.14%	16.05%	11.12%	12.10%	8.88%	10.27%	14.88%	12.05%	9.23%	12.06%	10.60%	10.17%	9.97%	12.65%	13.91%	10.13%	10.46%	9.38%	14.69%	14.34%	17.74%	8.98%	11.00%	9.74%	12.57%	8.84%	10.93%	9.20%	7.51%	Percent Increase
40,112 44,012	41,476	37,427	43,546	39,688	40,211	37,409	41,044	32,017	44,577	46,374	44,851	45,415	44,457	39,919	44,390	43, 4	47,147	48,721	36,535	44,710	34,176	41,217	41,532	37,686	39,362	35,820	42,682	39,765	36,016	Average Admin 1989-90
45,707 50,784	41,418	43,073	48,459	46,952	44,328	41,368	46,316	38,167	49,559	50,841	49,357	46,411	49,885	45,240	50,877	45,380	51,862	53,462	45,345	50,495	41,634	45,894	45,983	43,322	42,002	40,581	47,555	41,969	40,354	Average Admin 1990-91
13.95%	-0.14%	15.09%	11.28%	18.30%	10.24%	10.58%	12.84%	19.21%		9.63%	10.05%	2.19%	12.21%	13.33%	14.61%	5.19%	10.00%	9.73%	24.11%	12.94%	21.82%	11.35%	10.72%	14.96%	6.71%	13.29%	11.42%	5.54%	12.04%	Percent Increase

Williamstow	Grant	Garrard	Gallatin	Fulton	Fulton	Frankfort	Franklin	Floyd	Fleming	Fayette	Estill	Elliott	Edmonson	Owensboro	Daviess	Cumberland	Crittenden	Clinton	Clay	Clark	Christian	Casey	Carter	Carroll	Carlisle	Southgate	Silver Grove	Newport	Ft Thomas	Dayton	Bellevue	Campbell	DISTRICT
17,546	17,330	17,555	17,500	17,555	17,555	17,314	18,320	17,555	17,600	20,091	17,500	17,502	17,315	17,732	17,650	17,555	17,435	17,485	17,530	17,260	17,952	17,555	16,800	17,700	17,500	17,555	17,330	16,734	16,375	17,445	18,100	18,085	Minimum 19 89 -90
19,651	19,063	19,311	18,990	18,960	18,960	19,045	19,770	20,498	19,712	21,811	18,960	19,253	19,100	19,377	19,370	19,307	19,180	20,108	20,190	18,986	19,748	19,310	19,100	20,005	18,960	18,960	18,960	19,050	19,270	19,190	19,500	18,960	Minimum 1990-91
12.00%	10.00%	10.00%	8.51%	8.00%	8.00%	10.00%	7.91%	16.76%	12.00%	8.56%	8.34%	10.00%	10.31%	9.28%	9.75%	9.98%	10.01%	15.00%	15.17%	10.00%	10.00%	10.00%	13.69%	13.02%	8.34%	8.00%	9.41%	13.84%	17.68%	10.00%	7.73%	4.84%	Percent Increase
29,065	6 31,658	28,675	28,900	28,675	28,675	30,051	31,210	28,715	30,000	37,736	28,917		28,675	31,777	32,575	28,675	28,675	28,675	28,700		29,412	28,675	28,677		28,750	29,600	28,675	31,349	36,729	28,940	34,000	32,394	Maximum 1989-90
33,053	35,604	31,543	31,800	31,200	31,200	33,056	34,331	33,453	33,600	40,576	31,995	31,543	31,575	34,320	35,702	31,547	31,540	32,976	33,150	33,528	32,354	31,540	32,250	37,398	31,200	31,970	31,220	34,986	40,625	34,730	36,950	35,633	Maximum 1990-91
13.72%	12.46%	10.00%	10.03%	8.81%	8.81%	10.00%	10.00%	16.50%	12.00%	7.53%	10.64%	10.00%	10.11%	8.00%	9.60%	10.02%	9.99%	15.00%	15.51%	10.00%	10.00%	9.99%	12.46%	10.68%	8.52%	8.01%	8.88%	11.60%	10.61%	20.01%	8.68%	10.00%	Percent Increase
24,483	24,156	25,154	23,302	25,194	25,621	26,053	25,876	24,121	25,641	30,379	24,141	23,417	24,386	28,359	27,905	24,743	24,034	24,749	25,341	25,379	26,174	24,158	24,258	26,329	25,699	25,036	24,035	26,258	28,680	24,920	26,827	26,785	Average Teacher 1989-90
3 26,630	5 26,778	1 26,979	25,480	27,232	28,054	28,955	28,206	28,309	28,974	33,404	26,288	25,924	26,752	30,472	30,584	26,646	26,748		29,100	28,004	28,776	26,058	27,719		28,354	25,656			30,836	27,665	28,784	29,289	Average Teacher 1990–91
8.77%	10.85%	7.26%	9.35%	8.09%	9.50%	11.14%	9.00%	17.36%	13.00%	9.96%	8.89%	10.71%	9.70%	7.45%	9.60%	7.69%	11.29%	15.11%	14.83%	10.34%	9.94%	7.86%	14.27%	14.30%	10.33%	2.48%	3.47%	10.81%	7.52%	11.02%	7.29%	9.35%	Percent
45,939	42,064	36,571	41,889	40,100	38,529	47,584	45,907	43,096	42,165	54,676	38,428	38,971	38,117	47,092	45,355	37,360	40,910	38,078	38,539	44,191	44,223	35,099	36,217	44,053	43,837	34,750	41,727	43,442	54,357	44,264	49,521	42.567	Average Admin 1989–90
46,513	49,840	37,118	44,961	45,276	38,060	52,579	50,194	48,974		58,438	42,569	43,500	43,021	52,575	49,149	41,226	45,375	38,872	43,694	47,024	49,667	37,577	40,874	50,731	46,699	38,519	41,342	47,767	59,732	49,803	51,493	47,120	Average Admin 1990-91
1.25%	18.49%	1.50%	7.33%	12.91%	-1.22%		9.34%	13.64%	9.70%	6.88%	10.78%	11.62%	12.87%	11.64%	8.37%	10.35%	10.91%	2.09%	13.38%	6.41%	12.31%	7.06%	12.86%	15.16%	6.53%	10.85%	-0.92%	9.96%	9.89%	12.51%	3.98%	10.70%	Percent Increase

Knott	Ludlow	Erlanger	Covington	Beechwood	Kenton	Paintsville	Johnson	Jessamine	Anchorage	Jefferson	Jackson	Dawson Spri	Hopkins	Hickman	Eminence	Henry	Henderson	Hart	Harrison	Harlan	Harlan	West Point	Elizabethtow	Hardin	Hancock	Russell	Raceland	Greenup	Green	Grayson	Mayfield	Graves	DISTRICT
17,510	17,760	17,300	17,200	17,000	17,500	18,153	17,546	16,950	17,476	17,293	17,480	ri 17,695	17,162	17,555	17,550	17,443	17,621	17,300	17,240	17,555	17,695	17,870	w 17,905	17,718	17,855	19,210	18,496	17,156	17,555	17,204	17,555	17,555	<u>Minimum</u> 1989-90
20,138	19,550	19,300	19,000	18,960	20,000	19,968	19,652	19,100	18,960	19,022	20,626	19,380	18,960	18,960	19,305	19,150	18,960	19,150	18,964	20,200	19,820	19,657	19,700	19,490	19,575	21,323	20,346	19,215	19,310	18,960	19,310	19,311	Minimum 1990-91
15.01%	10.08%	11.56%	10.47%	11.53%	14.29%	10.00%	12.00%	12.68%	8.49%	10.00%	18.00%	9.52%	10.48%	8.00%	10.00%	9.79%	7.60%	10.69%	10.00%	15.07%	12.01%	10.00%	10.03%	10.00%	9.63%	11.00%	10.00%	12.00%	10.00%	10.21%	10.00%	10.00%	Percent Increase
28,676	32,710	31,200	31,500	33,090	32,549	29,968	28,665	30,375	36,001	35,640	28,675	29,115	31,680	28,675	29,450	28,802	30,867	28,700	28,675	29,175	31,000	30,099	32,655	32,439	31,900	33,543	30,850	29,462	28,675	28,828	28,675	28,675	<u>Maximum</u> 1989-90
32,978	35,980	33,500	35,700	35,187	35,804	32,965	32,105	33,905	39,607	39,205	33,837	33,000	38,448	31,200	32,395	31,512	31,200	33,100	31,543	33,800	34,720	35,155	36,000	35,683	34,960	37,233	33,935	33,000	31,550	31,770	31,550	31,543	Maximum 1990-91
15.00%	10.00%	7.37%	13.33%	6.34%	10.00%	10.00%	12.00%	11.62%	10.02%	10.00%	18.00%	13.34%	21.36%	8.81%	10.00%	9.41%	1.08%	15.33%	10.00%	15.85%	12.00%	16.80%	10.24%	10.00%	9.59%	11.00%	10.00%	12.01%	10.03%	10.21%	10.03%	10.00%	Percent Increase
24,029	25,931	24,740	24,627	26,675	26,109	26,368	24,442	24,407	28,736	29,267	23,511	25,466	25,739	24,700	26,158	24,487	26,464	24,670	24,360	23,874	24,868	24,890	27,064	25,750	26,999	29,310	27,634	24,765	25,304	24,971	26,842	25,895	Average Teacher 1989-90
27,927	29,403	26,537	27,803	28,433	28,707	29,143	27,386	27,706	31,003	31,971	27,043	27,260	28,656	26,891	27,782	27,065	29,076	27,131	27,006	27,292	27,935	27,325	29,389	28,325	29,519	32,284	29,996	27,527	28,214	27,610	29,526	28,326	Average Teacher 1990-91
16.22%	13.39%	7.26%	12.90%	6.59%	9.95%	10.52%	12.04%	13.52%	7.89%	9.24%	15.02%	7.04%	11.33%	8.87%	6.21%	10.53%	9.87%	9.98%	10.86%	14.32%	12.33%	9.78%	8.59%	10.00%	9.33%	10.15%	8.55%	11.15%	11.50%	10.57%	10.00%	9.39%	Percent
37,520	44,867	44,234	47,150	54,947	45,965	45,465	40,802	43,494	56,691	52,785	34,681	42,402	42,096	40,647	41,217	38,264	43,342	37,971	40,471	37,898	40,577	40,133	47,225	43,241	42,391	47,347	44,385	40, 195	36,939	39,641	43,527	41,346	Average Admin 1989–90
43,389	49,370		49,810	52,639	50,373			47,572	70,419					43,042	45,540	42,425	47,245					46,578	49,645	48,479	46,951	50,939	45,542	44,423	41,353	43,278	48,942	45,641	<u>Average</u> <u>Admin</u> 1990–91
15.64%	10.04%	8.63%	5.64%	-4.20%	9.59%	, , , , , , , , , , , , , , , , , , ,	13.99%	9.38%	24.22%	10.79%	23.01%	14.95%	11.73%	5.89%	10.49%	10.87%	9.01%	14.69%	12.08%	17.60%	12.73%	16.06%	5.12%	12.11%	10.76%	7.59%	2.61%	10.52%	11.95%	9.17%	12.44%	10.39%	Percent Increase

Trigg	Todd	Campbellsvil	Taylor	Spencer	Simpson	Shelby	Scott	Russell	Rowan	Rockcastle	Robertson	Somerset	Science Hill	Pulaski	Powell	Pikeville	Pike	Hazard	Perry	Pendleton	Owsley	Owen	Oldham	Ohio	Nicholas	Bardstown	Nelson	Muhlenberg	Morgan	Montgomery	Monroe	Metcalfe	DISTRICT
		llsvil								e	n	~	H			•				pand						vn		Sie		ery			
17,710	17,260	17,555	17,555	17,661	17,650	17,666	17,800	17,510	17,300	17,555	17,555	17,555	17,555	17,555	17,555	19,737	17,655	17,500	17,550	17,555	17,555	17,247	17,350	17,430	17,909	17,700	17,700	18,505	17,315	17,148	17,455	17,475	<u>Minimum</u> 1989-90
19,690	18,960	19,310	19,310	19,430	19,300	19,521	19,580	19,311	19,500	19,311	18,960	19,662	19,529	19,311	19,311	22,105	21,205	19,800	19,726	19,311	20,188	18,972	19,085	19,173	19,700	19,470	19,720	20,540	18,960	19,377	19,121	19,223	Minimum 1990-91
11.18%	9.85%	10.00%	10.00%	10.02%	9.35%	10.50%	10.00%	10.29%	12.72%	10.00%	8.00%	12.00%	11.24%	10.00%	10.00%	12.00%	20.11%	13.14%	12.40%	10.00%	15.00%	10.00%	10.00%	10.00%	10.00%	10.00%	11.41%	11.00%	9.50%	13.00%	9.54%	10.00%	Percent Increase
29,230	28,675	28,750	28,750	29,498	28,990	29,474	30,076	28,675	28,675	28,675	28,675	28,675	28,675	28,675	28,675	32,321	29,175	28,700	28,675	28,900	28,675	29,611	32,065	29,024	29,267	32,223	30,445	30,745	28,675	28,775	28,980	28,675	<u>Maximum</u> 1989-90
32,472	31,542	31,630	31,630	34,620	32,000	33,069	34,584	31,543	32,500	31,543	31,200	32,116	32,136	31,543	31,543	36,200	34,885	32,200	32,615	35,180	32,796	32,572	35,932	31,926	32,194	35,705	33,581	34,126	31,542	32,516	31,880	31,543	<u> Maximum</u> 1990-91
11.09%	10.00%	10.02%	10.02%	17.36%	10.38%	12.20%	14.99%	10.00%	13.34%	10.00%	8.81%	12.00%	12.07%	10.00%	10.00%	12.00%	19.57%	12.20%	13.74%	21.73%	14.37%	10.00%	12.06%	10.00%	10.00%	10.81%	10.30%	11.00%	10.00%	13.00%	10.01%	10.00%	Percent Increase
26,651	24,912	24,523	25,388	24,997	25,487	25,165	25,330	24,788	25,333	24,161	26,316	25,541	21,718	24,447	24,537	27,536	24,536	23,597	23,479	23,978	25,949	23,121	25,952	25,072	25,684	26,715	25,519	26,908	25,576	25,408	25,117	24,712	Average Teacher 1989-90
29,197	27,142	26,959	27,695	27,834	27,959	27,910	28,241	27,371	27,784	26,797	28,626	28,668	25,527	27,001	26,300	30,602	29,292	26,864	26,819	27,223	29,964	25,527	28,815	27,312	27,462	29,315	28,338	29,947	27,870	28,718	27,437	27,583	Average Teacher 1990-91
9.55%	8.95%	9.93%	9.09%	11.35%	9.70%	10.91%	11.49%	10.42%	9.68%	10.91%	8.78%	12.24%	17.54%	10.45%	7.19%	11.13%	19.38%	13.84%	14.23%	13.53%	15.47%	10.41%	11.03%	8.93%	6.92%	9.73%	11.05%	11.29%	8.97%	13.03%	9.24%	111.62%	Percent Increase
39,464	36,993	44,376	38,384	42,336	43,193	40,733	43,450	37,862	35,194	36,926	42,273	38,559	39,818	36,932	43,554	43,125	39,982	35,380	36,714	43,981	34,085	41,090	44,982	39,343	39,347	46,523	42,467	41,563	37,367	42,268	34,060	35,961	Average Admin 1989–90
44, 166	40,973				47,317			43,589			38,609								43,968			45,292	49,758	44,154	41,768	51,133	46,894	47,252	41,506	48,808	41,578	43,043	Average Admin 1990-91
11.91%	10.76%	7.57%	7.40%	21.99%	9.55%	18.00%	10.72%	15.13%	2.92%	6.44%	-8.67%	9.06%	9.86%	11.96%	2.86%	9.08%	21.35%	111.74%	19.76%	3.20%	15.23%	10.23%	10.62%	12.23%	6.15%	9.91%	10.42%	13.69%	11.08%	15.47%	22.07%	19.69%	Percent

	Woodford	Wolfe	Williamsburg	Corbin	Whitley	Providence	Webster	Monticello	Wayne	Washington	Bowling Gre	Warren	Union	Trimble	DISTRICT
	17,590		17,290	17,564	17,555	17,409	17,604	17,555	17,505	17,852	17,512	17,500	17,400	17,350	Minimum 1989-90
	19,350	19,662	20,200	20,199	20,188	19,179	19,639	19,311	19,255	20,088	19,263	19,250	18,960	19,085	<u>Minimum</u> 1990-91
	10.01%	12.00%	16.83%	15.00%	15.00%	10.17%	11.56%	10.00%	10.00%	12.53%	10.00%	10.00%	8.97%	10.00%	Percent Increase
	30,155	28,675	28,700	28,875	28,675	28,675	29,705	28,675	28,675	29,330	29,761	28,720	31,250	29,500	<u>Maximum</u> 1989-90
	33,170	32,116	33,210	33,206	32,976	31,543	32,951	31,543	31,543	33,327	32,737	31,592	34,060	33,500	<u>Maximum</u> 1990-91
	10.00%	12.00%	15.71%	15.00%	15.00%	10.00%	10.93%	10.00%	10.00%	13.63%	10.00%	10.00%	8.99%	13.56%	Percent Increase
26,292	25,450	25,299	24,550	25,407	24,780	24,687	25,641	24,225	24,916	25,542	26,626	24,836	26,622	24,011	Average Teacher 1989–90
29,115	27,883	27,977	28,318	28,976	28,364	26,423	28,546	26,824	27,100	29,548	29,470	27,271	29,646	26,645	Average Teacher 1990-91
10.74%	9.56%	10.59%	15.35%	14.05%	14.46%	7.03%	11.33%	10.73%	8.77%	15.68%	10.68%	9.80%	11.36%	10.97%	Percent Increase
43,142	44,126	36,605	43,079	40,465	38,705	37,316	39,452	50,063	40,959	40,550	43,620	41,831	42,045	41,664	Average Admin 1989-90
47,791	49,175	41,079	47,385	44,383	44,336	41,112	44,096	50,041	43,574	46,248	48,221	45,240	47,685	47,205	Average Admin 1990-91
10.78%	11.44%	12.22%	10.00%	9.68%	14.55%	10.17%	111.77%	-0.04%	6.38%	14.05%	10.55%	8.15%	13.41%	13.30%	Percent Increase

KRS 157.420(6) states that the KDE will designate each school facility as a permanent, functional, or transitional center. 702 KAR 1:001 defines these as follows:

Permanent Center—a facility meeting criteria established for a new school. The center qualifies for additions and/or alterations when such needs are a part of the facility plan approved by the State Board for Elementary and Secondary Education.

Permanent Special Center—a facility approved by the State Board for Elementary and Secondary Education for a specific use such as handicapped programs, remedial programs, fine arts programs, etc. Classrooms may be larger or smaller than basic classrooms in order to accommodate the specialized instructional needs of public school children. Permanent Special Centers will become transitional upon the special programs termination.

Permanent Isolated Center—a center serving pockets of students located in isolated and/or remote areas too small to meet criteria for a permanent center but too far from all proposed permanent centers. Student exchange arrangements with a neighboring district have been sought and are inappropriate. If substantially destroyed, the status of the permanent isolated center shall be re-evaluated.

Functional Center—a center not meeting the criteria of the permanent center which has been requested to be functional by the local board of education. To be considered, the following must be provided:

- 1. Evidence that current enrollment can be maintained without major redistricting; and
- 2. Facility review by KDE indicates no substantial academic or building space deficiency for either instructional or non-instructional programs; and
- 3. Comparative cost per student to deliver services does not exceed by 20% the same costs of the district for permanent centers housing same grades and providing equal education opportunity.

Functional centers may qualify for additions and/or alterations at the discretion of the local board; however, no long-term financing arrangements (i.e. school revenue bonds) shall be approved which exceed a five-year payout. The center generates no School Facilities Construction Commission (SFCC) funds. If substantially destroyed, the status of a functional center shall be re-evaluated.

Transitional Center—A center which the State Board for Elementary and Secondary Education and the local board of education have determined does not meet the criteria established for permanent centers. The center is not eligible for additions or renovations. Portable buildings shall not be acquired to perpetuate the center without the Department's approval. Only projects required to maintain the building in a safe condition and to present a healthy environment are permissible. The center generates no SFCC funds and may not be replaced if destroyed.

SUMMARY

The implementation of the Kentucky Education Reform Act (KERA) during the 1990-91 school year exceeded expectations in many areas and has set a firm foundation for the years ahead. While the majority of programs do not require any fine tuning, others do need some minor adjustments to achieve complete success for the program and for KERA.

The Office of Education Accountability sets forth the following recommendations and considerations for the 1992 General Assembly:

Superintendent of Public Instruction. The Superintendent still retains as one of his duties the approval of district leases in excess of \$100,000. The OEA recommends this be transferred to the Commissioner of Education.

School-based Decision Making. Statutes affected by school-based councils, such as the textbook statutes, require further review and recomendations to allow for the input from professional staff. In addition, OEA staff recommends clarification of 160.345 regarding the term "consultation" as used in relation to hiring of personnel. Councils should be clear on their rights in this process and how their decisions affect transfers in to and out of the school, especially those believed to be arbitrary in nature. In light of the recent litigation, the OEA further recommends in-depth review of the statutes regarding local boards of education, superintendents, and councils to determine where lines of responsibility begin and end.

Superintendent Screening Committees. The OEA suggests that consideration be given to making the selection of the board final based upon three recommendations forwarded by the screening committee. Also, the parent representative elections need to make allowance for those schools that do not have a formal parent/teacher organization.

KERA Programs/Curriculum. All KERA programs require stricter accountability measures built into the system, especially extended school services and preschool programs.

Nepotism. Further review should be given to KRS 160.380 regarding nepotistic relationships. Currently, language permits some new incidences of nepotism to occur in local districts. The OEA recommends that such language be clarified along with a broader definition of "relative."



Higher Education and Kentucky Education Reform Act

House Joint Resolution 54 is a joint resolution directing the Council on Higher Education, in conjunction with the university presidents, to prepare and present to the Interim Joint Committee on Education a plan of action for their involvement in, and support of, the improvement of the public schools.

In an April 1991 Interim Report, the House Joint Resolution 54 "Inherent in the enactment Steering Committee states: implementation of the 1990 Kentucky Education Reform Act (KERA) has been recognition of the need for support from the state's public internally as it relates to universities: teacher/administrator preservice and inservice training; externally in terms of service both to local school districts and to statewide initiatives."

The Interim Report is a detailed document of the programs undertaken by Kentucky's universities to support the Kentucky Education Reform Act. Council chairman, Joe Campbell, explains: "The House Joint Resolution 54 Steering Committee is addressing a number of issues that will set statewide directions and priorities to guide higher education's assistance in the implementation of the Kentucky Education Reform Act. Within this framework, each institution is developing a plan of action delineating the role it will play in supporting education reform in the future."

The higher education community has organized itself to provide a variety of support services to districts and agencies implementing education reform. The Interim Report states "All eight universities describe some means by which faculty members are or could be providing service to the statewide reform effort. Faculty serve on statewide committees, task forces, and boards. Three universities list the conferences and workshops they have hosted which drew participants from across the state. Other efforts include inter-university grants and special projects, programming in cooperation with Kentucky Educational Television, and participation in developing and field-testing Kentucky Department of Education programs (e.g., superintendent assessment)."

Professional development is a critical component of KERA. The universities are prepared to assist in teacher preparation and program development. The Council on Higher Education and the universities are poised to lend professional personnel and training assistance to Regional Service Centers. To date their level of involvement has yet to be determined. Our universities house a wealth of information and expertise which needs to be tapped by the Kentucky Department of Education and local school districts.

Program assessment is an essential element to the success of education reform. Kentucky's institutions of higher education should be key players in all aspects of program assessment.

The Council on Higher Education should strive to ensure full participation by all universities to derive the full benefit of the expertise available within our statewide university system.

The Council on Higher Education authored a <u>Strategic Plan for Higher Education in Kentucky</u>, 1991-1996 <u>VISION-FOCUS-ACTION</u>. This report, adopted May 20, 1991, by the Council on Higher Education, is an upbeat synopsis of current involvement and the future plans for cooperation for Kentucky's institutes of higher education.

The report notes that "Kentucky's long-term economic development depends on the success of reform's along with continued quality instruction, service and research by higher education."

The Council on Higher Education and the state universities clearly recognize the need for their participation and involvement. The challenge remaining is to bring their vision to fruition while working systematically and cooperatively among themselves.

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OFFICE OF EDUCATION ACCOUNTABILITY

Division of Investigations

As of October 1, 1991, the Division of Investigations of the Office of Education Accountability (OEA) has approximately fourteen (14) active investigative matters under review. Three inquiries involving two districts have been resolved by actions taken at the superintendent and/or school board level. Resolutions involved the adoption or modification of board policies and the application of improved accounting procedures for travel funds and tax reporting.

Two cases involving abuse of students have been reviewed by the OEA staff and it is the belief of the OEA that both cases have been inappropriately addressed at the district level. Explanations of the disposition in these cases and further action have been requested from the superintendents. In the event that these explanations and/or actions are deemed to be inadequate, these matters will be referred to the Kentucky Department of Education (KDE) for action or further referral to the Kentucky Education Professional Standards Board (KEPSB). There is currently no statutory provision for the OEA to report abusive action by certified staff toward students to the KEPSB. In addition, a gratuitous report to the KEPSB from the OEA presents significant legal questions. It is suggested that consideration be given to amending KRS 161.120 (2)(a) to place a duty on the OEA to report to the KEPSB.

The OEA Division of Investigations staff participated in an investigation involving multiple allegations in a school district

conducted in conjunction with the Cabinet for Human Resources, Kentucky State Police, Office of the Attorney General, and the Kentucky Department of Education. The OEA's participation in this investigation resulted in a request that the superintendent and the Board of Education take note of approximately ten irregularities and proceed with immediate corrections to be reviewed for adequacy in the near future. It is contemplated that certain administrative or possible criminal charges will be forthcoming from the Attorney General's Office regarding one aspect of the investigation.

Research and preliminary inquires are being conducted in two districts regarding a wide-range of allegations. After evaluation of the information obtained, these matters will be appropriately addressed by active investigation or referral to the KDE.

A major investigation of a school district was conducted during August 1991, including audits of vendor files, review of bidding procedures, conflicts of board members, and other issues. This investigation is seventy percent complete at this time. The OEA is conferring with the appropriate officials at the KDE regarding completion of the investigation and determination of appropriate action by the KDE and the OEA.

During September 1991, OEA investigators (acting in an advisory capacity) participated with the KDE staff in reviewing allegations

directed toward the Boyd County School District. This review has resulted in charges being brought by the Chief State School Officer against Delmis Donta, Superintendent, before the State Board for Elementary and Secondary Education. These charges were presented to the Board on September 19, 1991 and resulted in a hearing date for Superintendent Donta on October 1, 1991.

A joint effort between the KDE and the OEA staff is being considered in another district. The OEA is already in possession of a large amount of investigative and information regarding this district and is of the opinion that major action by the KDE is needed to resolve the numerous problems in the district. It is contemplated that the KDE and the OEA will take action in the district within the next 30-60 days.

The OEA maintains regular contact with key people in all districts having strike and/or boycott problems in an effort to be of assistance to the district or to any agency or department that has administrative and regulatory duties in these areas.

Information regarding irregularities and possible violations of Kentucky Revised Statutes, particularly those related to KERA continue to flow into this office via the Education Hot line, letters, personal visits, newspaper articles, and liaison with other departments and agencies. These irregularities include, but are not limited to, bidding procedures, governance issues, conflicts of interest by board

members, mishandling of funds, overstaffing at the district level, frustration of school-based decision making provisions, inadequacy of educational programs, etc. Policies and procedures have been developed to evaluate and handle this flow of information in the most efficient and expeditious manner. The options available, based on the evaluation of specific information, include referral to the appropriate governance structure; referral to law enforcement agencies; advising the provider of information regarding a proper course of action; and research, preliminary inquiry, or investigation of the matter by the Office of Education Accountability.